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18 JUN 1984

MEMORANDUM FOR:

Deputy Director for Administration

FROM:

Robert M. Gates

Deputy Director for Intelligence

SUBJECT:

Report of the DI Planning and Development Task Force, Requirements for Modernization

(15 May 1984)

- 1. Attached for your information and comment is the most recent report of the DI Task Force on Planning and Development. The report lays out a series of near- and longer-term requirements for data processing, communications, and ADP training in this Directorate.
- 2. Pages 2-5 deal with our near-term requirements for universal, desk-side access to data processing tools. As you know, we have already signaled an intention to move aggressively toward this goal in our initial round of new FY86 initiatives. Such a program is fully consistent with the directive in the 1984 Addendum to the Strategic Plan that calls for all who need it to have access to "a computer terminal that will provide access to a secure, compatible, and easy-to-use set of the data and tools required to do his or her job" by the early 1990s, and for the DI to "acquire this capability even sooner"

 March 1984, page 8).

—The Task Force report, written by a cross-section of DI analysts and managers, underlines how urgently the rank and file want ADP capabilities now. Although members of the Task Force argue for a March 1985 implementation date, the required financial resources are not available. Nevertheless, I think that the tone of the report, containing a cry from the average analyst that immediate desk-side access to SAFE and VM is absolutely necessary to produce the best-possible intelligence product, is especially noteworthy. Accordingly, I want to determine what aspects of the transitional program can be accomplished on what time schedules.

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—I am particularly interested in a joint effort to provide broader access to SAFE within the next year. Even with the funds that have been requested in the FY86 program (to double SAFE installations to 40 per month), 1988 will arrive before all in the DI who need SAFE access—not to mention other legitimate claimants in the Agency—can have it. We are willing to explore non-hardware solutions, such as permitting access to the system in shifts if that is feasible, to achieve the goal of greater SAFE availability.

- 3. In addition to the broader, desk-side access to central computing facilities, we have decided to make a substantial investment in personal computers. This will provide at least some ADP tools to DI personnel who are not likely to get a Delta Data over the next year. We will, of course, acquire our PCs as required under While these personal computers 25X1 will initially operate in a stand-alone mode, we want to work with you on these procurements to insure that the PCs can be connected to VM and SAFE in a reasonable timeframe.
- 4. I belive that pages 5-14, which contain the most coherent statement now available on how DI analysts and managers will use information in the late 1980s and early 1990s, will be of particular interest to OC. I ask that you forward it directly to D/OC. The material should be helpful to OC's efforts to design future communications capabilities for the headquarters compound.
- 5. Finally, I would ask that you designate senior resource/line managers in ODP, OC, and OTE to work with their DI counterparts to develop a coordinated planning schedule for the near-term requirements. We also want to be kept informed on your progress in meeting our longer-term needs. Please call me if you would like to discuss aspects of the Task Force report, or have your representatives contact who will act as DI 25X1 focal point.

 RODER M. Gates

Attachment: as stated

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